



18/12/2023

## CARE VILLAGE UPDATE MONITORING OF DIRECTIONS

Report by Chris Myers, Chief Officer Health & Social Care

### 1. PURPOSE AND SUMMARY

- 1.1. To appraise the Integration Joint Board Audit Committee of progress on Tweedbank and Hawick Care Villages.
- 1.2. Section 6 sets out progress to date with Tweedbank and Hawick Care Villages, per the direction from IJB.

### 2. RECOMMENDATIONS

- 2.1. **The Scottish Borders Health and Social Care Integration Joint Board (IJB) Audit Committee is asked to:-**
  - a) Note progress on Hawick Care Village
  - b) Note progress on Tweedbank Care Village

### 3. ALIGNMENT TO STRATEGIC OBJECTIVES AND WAYS OF WORKING

- 3.1. It is expected that the proposal will impact on the Health and Social Care Strategic Framework Objectives and Ways of Working below:

Alignment to our strategic objectives					
Rising to the workforce challenge	Improving access	Focusing on early intervention and prevention	Supporting unpaid carers	Improving our effectiveness and thinking differently to meet need with less	Reducing poverty and inequalities
x	x	x		x	

Alignment to our ways of working					
People at the heart of everything we do	Good agile teamwork and ways of working – Team Borders approach	Delivering quality, sustainable, seamless services	Dignity and respect	Care and compassion	Inclusive co-productive and fair with openness, honesty and responsibility
x	x	x	x	x	x

#### **4. INTEGRATION JOINT BOARD DIRECTION**

A direction is not required as this is an update following initial directive.

## 5. BACKGROUND

- 5.1 On 19<sup>th</sup> March 2020, Council agreed the allocation of £22.679M for “new residential care provision” for Tweedbank and Hawick within the Draft Revenue & Capital Investment Plan (Revenue 2021/22 - 2025/26, Capital 2021/22-2030/31). Thus allowing £11.339M per facility.
- 5.2 The outline business case to develop a care village at Tweedbank to replace the existing Waverley Care Home and Garden View facility was agreed by Council and IJB in November 2021. This will see a single site with provision for 60 beds providing dementia, long stay residential care, respite care and reablement.
- 5.3 The outline business case to develop a care village at Hawick to replace the existing Deanfield facility was agreed by Council in January 2023 and IJB in February 2023. This residential care facility will be located at Stirches alongside extra care housing provided by Eildon Housing Association with opportunities for collaborative service delivery.
- 5.4 A further report for Tweedbank will be presented to Council and IJB in the Spring of 2024.
- 5.5 A needs assessment is currently underway to consider the impact of private care provision, and building Extra Care Housing, on the number of care home beds that will be required in Hawick.

## 6. CURRENT PROGRESS

### 6.1. Tweedbank

- Governance in place through Care Village Programme Board and onward reporting
- Risk register and other project documentation in place
- Vision agreed
- Extensive stakeholder engagement to inform requirements and design carried out
- Detailed design for village completed and agreed by the Board and now in pre-planning
- Agreement by Council in September to progress to procurement and full planning
- Board approval in December of the procurement route for Tweedbank care village through Hub South East
- Development of an Integrated Model of care is underway and a report will be presented to the IJB in Spring 2024
- Revenue Business case on development and will be presented to IJB in Spring 2024

### 6.2. Hawick

- Joint IJB/SBC/EHA working group in place that will report into the Care Village Programme Board and then onto IJB and other relevant governance groups
- Community engagement sessions held to understand the communities view of what is required in the area
- Options appraisal carried out to determine the most suitable, acceptable and feasible site for development
- Outline business case including preferred option and rationale, agreed by council and IJB
- Needs assessment in progress to help determine bed types and numbers required alongside Extra Care Housing
- Vision and guiding principles developed with Eildon Housing Association
- Early engagement with the Care Inspectorate initiated.

## 7. IMPACTS

### Community Health and Wellbeing Outcomes

7.1. It is expected that the proposal will impact on the National Health and Wellbeing Outcomes below:

N	Outcome description	Increase / Decrease / No impact
1	People are able to look after and improve their own health and wellbeing and live in good health for longer.	Increased
2	People, including those with disabilities or long term conditions, or who are frail, are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community.	Increased
3	People who use health and social care services have positive experiences of those services, and have their dignity respected.	Increased
4	Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services.	Increased
5	Health and social care services contribute to reducing health inequalities.	No change
6	People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and well-being.	No change
7	People who use health and social care services are safe from harm.	Increased
8	People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide.	Increased
9	Resources are used effectively and efficiently in the provision of health and social care services.	Increased

### Financial impacts

7.2.1 The financial impacts for Tweedbank are currently being analysed and a revenue report will be presented to IJB in the Spring on 2024.

7.2.2 The financial impacts for Hawick will be analysed during 2024 following completion of the needs assessment.

### Equality, Human Rights and Fairer Scotland Duty

7.3.1 Tweedbank Stage 1 has been completed May 2022. Stage 2 is in progress. Stage 3 will be completed and submitted along with Capital and revenue business case updates in the Spring of 2024 for both opening of the new facility and the closure of Waverley and Garden View.

7.3.2 Hawick stage 1 has been completed (May 2022) and stage 2 commenced. Stage 2 will continue through the development of the proposals for Hawick.

### Legislative considerations

7.2. Care Inspectorate and all required legislative bodies around the design and build of the Care Villages have been consulted to ensure requirements are met.

## **Climate Change and Sustainability**

- 7.3. Relevant climate change and sustainability requirements have been taken account of in the care village design.

## **Risk and Mitigations**

- 7.4. A full risk register is in place for both Hawick and Tweedbank Care Villages with risks managed by the Care Village Programme Board. Any relevant risks are highlighted in reports to Council and IJB as required.

## **8. CONSULTATION**

### **Communities consulted**

- 8.1. The National Development Team for Inclusion carried out extensive engagement with staff, families, residents, the community and various groups within Hawick and the Tweedbank area and full reports are available. Details of the consultees are included in the reports. The details have been incorporated into the IIA Stage 2.

In addition, the following groups have been consulted:

- Unpaid Carers – Carers Workstream
- Localities – Locality Working Groups
- Clinical Groups – NHS Borders Clinical Reference Groups (GP Subcommittee, Area Clinical Forum, Area Dental Committee, Area Pharmacy Committee, Area Optometry Committee)
- IJB Strategic Planning Group – if supported by the Strategic Planning Group
- Dementia Groups

In relation to the Tweedbank development, in line with regulatory requirements, two pre-planning drop ins were held in September 2023.

### **Approved by:**

Chris Myers, Chief Officer Health & Social Care

### **Author(s)**

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**Background Papers:** None

**Previous Minute Reference:** None

For more information on this report, contact us at [Residentialcareprogramme@scotborders.gov.uk](mailto:Residentialcareprogramme@scotborders.gov.uk)